

## Appendix A: Comparing 2016 and 2007 Principles of Governance

### 2016 Principle References Mapped to 2007

<b>2016</b>		<b>2007</b>
Ref	Principle	Ref
A	Integrity, ethical values, rule of law	3
B	Openness & engagement	6
C	Defining outcomes (economic, social and environmental)	1
D	Interventions	
E	Capacity including capabilities	5,2
F	Risk & performance	4
G	Accountability (transparency, reporting and audit)	6

### Detail of Governance Principles

<b>2016</b>		<b>2007</b>	
Ref	Principle	Ref	Principle
A.	Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law.	1.	Focusing on the purpose of the authority and on outcomes for the community and creating and implementing a vision for the local area
B.	Ensuring openness and comprehensive stakeholder engagement.	2.	Members and officers working together to achieve a common purpose with clearly defined functions and roles
C.	Defining outcomes in terms of sustainable economic, social and environmental benefits.	3.	Promoting the values for the authority and demonstrating the values of good governance through upholding high standards of conduct and behaviour
D.	Determining the interventions necessary to optimise the achievement of the intended outcomes.	4.	Taking informed transparent decisions which are subject to effective scrutiny and managing risk
E.	Developing the entity's capacity, including the capability of its leadership and the individuals within it.	5.	Developing the capacity and capability of members and officers to be effective
F.	Managing risks and performance through robust internal control and strong public financial management.	6.	Engaging with local people and other stakeholders to ensure robust public accountability.
G.	Implementing good practices in transparency, reporting, and audit to deliver effective accountability.		

(SOLACE/CIPFA – Delivering good Governance in Local Government: Framework 2016)

(SOLACE/CIPFA – Delivering good Governance in Local Government: Framework 2007)